

Attachment 18
PON 400-09-401
REFERENCES

STATE OF CALIFORNIA

CALIFORNIA ENERGY COMMISSION
CONTRACTS OFFICE

REFERENCES

ATTACHMENT 18

For the prime contractor and each subcontractor, provide a minimum of three (3) references who can independently assess that prime's or subcontractor's effectiveness in previously delivering similar programs or responsibilities.

Reference #1

Name of Organization	
Address	
Contact Name	
Contact Title	
Contact Phone Number	
Describe the similar programs previously delivered and/or similar responsibilities previously met.	